



**RAMAPO CATSKILL LIBRARY SYSTEM**  
**2021 BUDGET - OPERATING**  
 08/31/20 RCLS Board Approved

REVENUE	Col. 1	Col. 2	Col. 3	Col. 4	Col. 5	Col. 6	Col. 7	Col. 8	Col. 9	Col. 10	Col. 11	Col. 12	Col. 13	Col. 14	Col. 15	Col. 16	Col. 17	
	FULL BUDGET	2019			ADJUSTED BUDGET	ACTUAL 12/31/19	FULL BUDGET	2020			ADJUSTED BUDGET	ACTUAL 06/30/20	FULL BUDGET	2021		% CHANGE	\$ Change BUDGET	\$ Change GENERAL
SALE OF GOODS & SERVICES	\$ 348,000	\$ 348,000	\$ -	\$ 413,000	\$ 412,917	\$ 407,000	\$ 407,000	\$ -	\$ 407,000	\$ 250,214	\$ 244,100	\$ 244,100	\$ -	-40.0%	\$ (162,900)	\$ (162,900)	\$ -	
AUTOMATED SERVICES FEES	1,559,460	-	1,559,460	1,571,520	1,571,448	1,597,750	-	1,597,750	1,597,750	775,536	1,654,300	-	1,654,300	3.5%	56,550	-	56,550	
SERVICE FEES	122,282	122,282	-	122,282	122,282	122,282	122,282	-	122,282	122,282	122,200	122,200	-	-0.1%	(82)	(82)	-	
INTEREST ON GENERAL FUNDS	8,000	8,000	-	8,000	7,017	8,000	8,000	-	8,000	560	5,000	5,000	-	-37.5%	(3,000)	(3,000)	-	
INTEREST ON AUTOMATION FUNDS	4,200	-	4,200	4,800	4,801	4,200	-	4,200	4,200	-	4,000	-	4,000	-4.8%	(200)	-	(200)	
SALE OF FIXED ASSETS	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	
INSURANCE RECOVERY -GEN	-	-	-	3,500	3,473	-	-	-	-	-	-	-	-	0.0%	-	-	-	
INSURANCE RECOVERY -AUTO	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	
FUNDRAISING	-	-	-	4,200	4,120	-	-	-	-	33	-	-	-	0.0%	-	-	-	
GIFTS - NYLA ADVOCACY DAY	5,000	5,000	-	10,000	8,058	5,000	5,000	-	5,000	5,328	5,000	5,000	-	0.0%	-	-	-	
OTHER UNCLASSIFIED REVENUE -GEN	-	-	-	650	645	-	-	-	2,000	2,000	-	-	-	0.0%	-	-	-	
OTHER UNCLASSIFIED REVENUE -AUTO	-	-	-	350	347	-	-	-	-	-	-	-	-	0.0%	-	-	-	
E-RATE FUNDING -GENERAL	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	
E-RATE FUNDING -AUTOMATION	192,330	-	192,330	194,075	194,063	189,700	-	189,700	189,700	-	185,200	-	185,200	-2.4%	(4,500)	-	(4,500)	
BASIC AID	1,736,684	1,736,684	-	1,737,556	1,737,556	1,737,561	1,737,561	-	1,692,611	-	1,269,400	1,269,400	-	-26.9%	(468,161)	(468,161)	-	
LSSA-LOCAL SERVICES SUPPORT AID	175,507	175,507	-	175,595	175,595	175,595	175,595	-	170,620	-	127,900	127,900	-	-27.2%	(47,695)	(47,695)	-	
LLSA-LOCAL LIBRARY SERVICES AID	225,398	225,398	-	225,511	225,511	225,511	225,511	-	219,676	-	164,700	164,700	-	-27.0%	(60,811)	(60,811)	-	
CENTRAL LIBRARY AID	243,048	243,048	-	243,170	243,170	243,170	243,170	-	236,860	-	177,600	177,600	-	-27.0%	(65,570)	(65,570)	-	
CENTRAL BOOK AID	67,599	67,599	-	67,633	67,633	67,633	67,633	-	65,903	-	49,400	49,400	-	-27.0%	(18,233)	(18,233)	-	
COORDINATED OUTREACH GRANT	139,392	139,392	-	139,462	139,462	139,462	139,462	-	135,852	-	101,800	101,800	-	-27.0%	(37,662)	(37,662)	-	
GRANT IN AID	-	-	-	180,994	180,994	-	-	-	130,385	23,030	-	-	-	0.0%	-	-	-	
STATE CORRECTIONAL FACILITIES	38,200	38,200	-	57,101	57,101	38,800	38,800	-	37,740	-	31,400	31,400	-	-19.1%	(7,400)	(7,400)	-	
COUNTY JAILS	-	-	-	7,386	7,386	-	-	-	-	-	-	-	-	0.0%	-	-	-	
LITERACY LIBRARY SERVICES GRANT	-	-	-	21,755	21,754	-	-	-	-	-	-	-	-	0.0%	-	-	-	
<b>TOTAL INCOME.....</b>	<b>4,865,100</b>	<b>3,109,110</b>	<b>1,755,990</b>	<b>5,188,540</b>	<b>5,185,333</b>	<b>4,961,664</b>	<b>3,170,014</b>	<b>1,791,650</b>	<b>5,025,579</b>	<b>1,178,983</b>	<b>4,142,000</b>	<b>2,298,500</b>	<b>1,843,500</b>	<b>-16.5%</b>	<b>(819,664)</b>	<b>(871,514)</b>	<b>51,850</b>	
<b>FUND BALANCE USE:</b>																		
UNALLOCATED-OPERATIONS	24,455	24,455	-	-	-	-	-	-	-	-	172,400	172,400	-	0.0%	172,400	172,400	-	
<b>TOTAL REV &amp; APPROPRIATED FUND BAL</b>	<b>\$ 4,889,555</b>	<b>\$ 3,133,565</b>	<b>\$ 1,755,990</b>	<b>\$ 5,188,540</b>	<b>\$ 5,185,333</b>	<b>\$ 4,961,664</b>	<b>\$ 3,170,014</b>	<b>\$ 1,791,650</b>	<b>\$ 5,025,579</b>	<b>\$ 1,178,983</b>	<b>\$ 4,314,400</b>	<b>\$ 2,470,900</b>	<b>\$ 1,843,500</b>	<b>-16.5%</b>	<b>\$ (647,264)</b>	<b>\$ (699,114)</b>	<b>\$ 51,850</b>	

The 2019 Budget deficit is \$146,737 before the Member Library Service Fee. The Member Library Service Fee has increased by \$25,189 to \$122,282 and covers 83% of the deficit. The remaining \$24,455, the same amount as last year, will come from the RCLS Unallocated Fund Balance.

The 2020 Budget deficit is \$122,282. The RCLS Service Fee covers 100% of the deficit and is the same amount as 2019.

**The 2021 Budget deficit, resulting from a 27% budget over budget cut in State Aid, is \$294,600. The RCLS Service Fee remains the same at \$122,200 and the balance of \$172,400 will come from the RCLS Unallocated Fund Balance.**

-13.05%      -22.05%      2.89%



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	FULL BUDGET	2019			ADJUSTED BUDGET	ACTUAL 12/31/19	FULL BUDGET	2020			ADJUSTED BUDGET	ACTUAL 06/30/20	FULL BUDGET	2021		% CHANGE	\$ Change BUDGET	\$ Change GENERAL	\$ Change AUTO
		GENERAL	AUTOMATION					GENERAL	AUTOMATION	GENERAL				AUTOMATION					
PROFESSIONAL SALARIES	\$ 569,500	\$ 481,000	\$ 88,500	\$ 719,500	\$ 655,186	\$ 513,400	\$ 425,500	\$ 87,900	\$ 513,400	\$ 231,485	\$ 406,900	\$ 318,000	\$ 88,900	-20.7%	\$ (106,500)	\$ (107,500)	\$ 1,000		
NONPROFESSIONAL SALARIES	396,100	359,300	36,800	396,100	395,850	411,400	372,900	38,500	411,400	198,516	427,500	318,300	109,200	3.9%	16,100	(54,600)	70,700		
ADMINISTRATIVE SALARIES	345,400	321,500	23,900	345,800	345,702	356,600	331,800	24,800	356,600	178,130	304,000	278,000	26,000	-14.8%	(52,600)	(53,800)	1,200		
AUTOMATED SERVICES SALARIES	399,400	32,100	367,300	399,500	399,209	418,100	33,900	384,200	418,100	205,062	437,800	35,500	402,300	4.7%	19,700	1,600	18,100		
TOTAL SALARIES	1,710,400	1,193,900	516,500	1,860,900	1,795,947	1,699,500	1,164,100	535,400	1,699,500	813,193	1,576,200	949,800	626,400	-7.3%	(123,300)	(214,300)	91,000		
VEHICLES	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-		
EQUIPMENT, FURNITURE & FIXTURES -G	-	-	-	11,850	11,605	-	-	-	-	-	-	-	-	0.0%	-	-	-		
EQUIPMENT, FURNITURE & FIXTURES -A	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-		
TOTAL EQUIPMENT	-	-	-	11,850	11,605	-	-	-	-	-	-	-	-	0.0%	-	-	-		
BOOKS/PROFESSIONAL	1,000	1,000	-	1,000	124	1,000	1,000	-	1,500	266	500	500	-	-50.0%	(500)	(500)	-		
CENTRAL BOOK AID	67,599	67,599	-	67,633	66,640	67,633	67,633	-	66,896	7,000	49,400	49,400	-	-27.0%	(18,233)	(18,233)	-		
SERIALS	1,500	1,500	-	1,500	576	1,500	1,500	-	1,000	-	400	400	-	-73.3%	(1,100)	(1,100)	-		
CENTRAL LIBRARY DEVELOPMENT AID	243,048	243,048	-	243,170	243,170	243,170	243,170	-	236,860	-	177,600	177,600	-	-27.0%	(65,570)	(65,570)	-		
TOTAL LIBRARY MATERIALS	313,147	313,147	-	313,303	310,510	313,303	313,303	-	306,256	7,266	227,900	227,900	-	-27.3%	(85,403)	(85,403)	-		
OFFICE & LIBRARY SUPPLIES -G	15,120	15,120	-	20,420	20,335	11,500	11,500	-	11,500	4,930	6,200	6,200	-	-46.1%	(5,300)	(5,300)	-		
OFFICE & LIBRARY SUPPLIES -A	9,800	-	9,800	9,800	6,492	9,200	-	9,200	9,200	2,778	8,500	-	8,500	-7.6%	(700)	-	(700)		
TELEPHONE	900	900	-	900	823	900	900	-	900	419	900	900	-	0.0%	-	-	-		
TELECOMMUNICATIONS	312,900	-	312,900	312,900	312,438	319,400	-	319,400	319,400	165,386	316,700	-	316,700	-0.8%	(2,700)	-	(2,700)		
POSTAGE -G	1,000	1,000	-	2,400	2,150	1,250	1,250	-	1,250	552	1,300	1,300	-	4.0%	50	50	-		
POSTAGE -A	100	-	100	100	35	100	-	100	100	-	100	-	100	0.0%	-	-	-		
POSTAGE -ADVOCACY	1,000	1,000	-	-	-	1,250	1,250	-	1,250	-	1,200	1,200	-	-4.0%	(50)	(50)	-		
PR/ADVOCACY/COMMUNICATION COSTS	7,500	7,500	-	7,500	5,016	8,300	8,300	-	8,300	2,753	5,900	5,900	-	-28.9%	(2,400)	(2,400)	-		
TRAVEL- STAFF	4,300	4,300	-	4,300	1,705	5,000	5,000	-	5,000	1,365	4,000	4,000	-	-20.0%	(1,000)	(1,000)	-		
CONFERENCES- STAFF	16,600	16,600	-	14,900	8,923	22,000	22,000	-	22,000	4,415	5,500	5,500	-	-75.0%	(16,500)	(16,500)	-		
CONFERENCES & TRAVEL OUTREACH	1,500	1,500	-	1,500	2,025	3,600	3,600	-	3,600	286	1,500	1,500	-	-58.3%	(2,100)	(2,100)	-		
TRAVEL & BOARD MEETING COSTS	2,500	2,500	-	2,500	3,141	2,500	2,500	-	2,500	137	500	500	-	-80.0%	(2,000)	(2,000)	-		
CONFERENCES & TRAVEL- BOARD	6,500	6,500	-	6,500	3,856	6,500	6,500	-	6,500	-	1,500	1,500	-	-76.9%	(5,000)	(5,000)	-		
CONFERENCES & TRAVEL -A	4,500	-	4,500	4,500	119	6,900	-	6,900	6,900	799	2,200	-	2,200	-68.1%	(4,700)	-	(4,700)		
CONTRACTS WITH LIBR -G	343,000	343,000	-	420,600	420,483	403,000	403,000	-	403,000	217,497	242,600	242,600	-	-39.8%	(160,400)	(160,400)	-		
CONTRACTS WITH LIBR -A	142,000	-	142,000	187,100	182,047	151,400	-	151,400	151,400	102,448	129,200	-	129,200	-14.7%	(22,200)	-	(22,200)		
TOTAL LIBRARY SUPPLIES	869,220	399,920	469,300	995,920	969,588	952,800	465,800	487,000	952,800	503,765	727,800	271,100	456,700	-23.6%	(225,000)	(194,700)	(30,300)		
PROFESSIONAL FEES -G	29,400	29,400	-	31,900	30,606	59,000	59,000	-	59,000	20,848	41,300	41,300	-	-30.0%	(17,700)	(17,700)	-		
PROFESSIONAL FEES -A	4,800	-	4,800	4,800	1,291	3,600	-	3,600	3,600	-	800	-	800	-77.8%	(2,800)	-	(2,800)		
CONTINUING EDUCATION -G	7,550	7,550	-	5,050	1,802	6,400	6,400	-	6,400	822	2,300	2,300	-	-64.1%	(4,100)	(4,100)	-		
CONTINUING EDUCATION -A	7,500	-	7,500	7,500	4,809	8,000	-	8,000	8,000	5,000	5,000	-	5,000	-37.5%	(3,000)	-	(3,000)		
FUNDRAISING COSTS	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-		
ANNUAL MEETING COSTS	2,750	2,750	-	2,750	2,113	3,100	3,100	-	3,100	-	3,100	3,100	-	0.0%	-	-	-		
ADVOCACY COSTS	18,300	18,300	-	18,300	13,233	15,800	15,800	-	18,900	3,940	12,800	12,800	-	-19.0%	(3,000)	(3,000)	-		
MEMBERSHIP DUES -G	4,200	4,200	-	4,200	3,985	4,400	4,400	-	4,400	1,793	4,700	4,700	-	6.8%	300	300	-		
MEMBERSHIP DUES -A	100	-	100	100	100	100	-	100	100	-	100	-	100	0.0%	-	-	-		
SOFTWARE/HARDWARE MAINT. & SUBS.-G	15,000	15,000	-	19,600	10,635	15,100	15,100	-	15,100	3,043	19,500	19,500	-	29.1%	4,400	4,400	-		
SOFTWARE/HARDWARE MAINT. & SUBS.-A	215,600	-	215,600	231,600	225,639	207,100	-	207,100	207,100	58,123	194,700	-	194,700	-6.0%	(12,400)	-	(12,400)		
CATALOGING TOOLS	22,800	22,800	-	22,800	22,277	23,600	23,600	-	23,600	5,451	24,700	24,700	-	4.7%	1,100	1,100	-		
TOTAL DUES & FEES	\$ 328,000	\$ 100,000	\$ 228,000	\$ 348,600	\$ 316,490	\$ 346,200	\$ 127,400	\$ 218,800	\$ 346,200	\$ 99,020	\$ 309,000	\$ 108,400	\$ 200,600	-10.7%	\$ (37,200)	\$ (19,000)	\$ (18,200)		



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	FULL BUDGET	2019			ADJUSTED BUDGET	ACTUAL 12/31/19	FULL BUDGET	2020			ADJUSTED BUDGET	ACTUAL 06/30/20	FULL BUDGET	2021		% CHANGE	\$ Change BUDGET	\$ Change GENERAL	\$ Change AUTO
		GENERAL	AUTOMATION					GENERAL	AUTOMATION	GENERAL				AUTOMATION					
FUELS & UTILITIES -G	\$ 15,700	\$ 15,700	\$ -	\$ 15,700	\$ 11,085	\$ 16,400	\$ 16,400	\$ -	\$ 16,400	\$ 5,338	\$ 15,100	\$ 15,100	\$ -	-7.9%	\$ (1,300)	\$ (1,300)	\$ -		
FUELS & UTILITIES -A	14,900	-	14,900	14,900	11,423	15,600	-	15,600	15,600	3,739	14,300	-	14,300	-8.3%	(1,300)	-	(1,300)		
CUSTODIAL SUPPLIES -G	850	850	-	850	761	850	850	-	850	1,325	1,400	1,400	-	64.7%	550	550	-		
CUSTODIAL SUPPLIES -A	350	-	350	350	310	350	-	350	350	540	600	-	600	71.4%	250	-	250		
REPAIRS TO BUILDING	12,000	12,000	-	22,000	13,438	18,600	18,600	-	25,030	7,099	8,900	8,900	-	-52.2%	(9,700)	(9,700)	-		
INSURANCE -G	28,300	28,300	-	28,300	27,974	28,300	28,300	-	28,300	5,729	31,300	31,300	-	10.6%	3,000	3,000	-		
INSURANCE -A	5,700	-	5,700	5,700	4,434	5,700	-	5,700	5,700	-	6,000	-	6,000	5.3%	300	-	300		
OTHER OPERATION & MAINTENANCE -G	34,400	34,400	-	34,400	29,266	35,200	35,200	-	35,200	18,775	35,500	35,500	-	0.9%	300	300	-		
OTHER OPERATION & MAINTENANCE -A	8,600	-	8,600	8,600	7,926	8,800	-	8,800	8,800	4,694	8,900	-	8,900	1.1%	100	-	100		
<b>TOTAL OVERHEAD</b>	<b>120,800</b>	<b>91,250</b>	<b>29,550</b>	<b>130,800</b>	<b>106,617</b>	<b>129,800</b>	<b>99,350</b>	<b>30,450</b>	<b>136,230</b>	<b>47,239</b>	<b>122,000</b>	<b>92,200</b>	<b>29,800</b>	<b>-6.0%</b>	<b>(7,800)</b>	<b>(7,150)</b>	<b>(650)</b>		
OPERATION OF VEHICLES -G	17,500	17,500	-	18,200	18,104	18,600	18,600	-	18,600	4,947	18,300	18,300	-	-1.6%	(300)	(300)	-		
OPERATION OF VEHICLES -A	1,800	-	1,800	1,800	1,346	1,800	-	1,800	1,800	504	1,800	-	1,800	0.0%	-	-	-		
MAINTENANCE OF VEHICLES -G	20,100	20,100	-	20,100	11,772	19,500	19,500	-	19,500	6,031	19,400	19,400	-	-0.5%	(100)	(100)	-		
MAINTENANCE OF VEHICLES -A	1,000	-	1,000	1,000	404	900	-	900	900	108	700	-	700	-22.2%	(200)	-	(200)		
<b>TOTAL AUTOMOTIVE</b>	<b>40,400</b>	<b>37,600</b>	<b>2,800</b>	<b>41,100</b>	<b>31,626</b>	<b>40,800</b>	<b>38,100</b>	<b>2,700</b>	<b>40,800</b>	<b>11,590</b>	<b>40,200</b>	<b>37,700</b>	<b>2,500</b>	<b>-1.5%</b>	<b>(600)</b>	<b>(400)</b>	<b>(200)</b>		
INSTITUTIONAL SERVICES -COUNTY JAILS	<i>Not included</i>	-	-	23,176	5,384	<i>Not included</i>	-	-	16,733	2,140	<i>Not included</i>	-	-	0.0%	-	-	-		
STATE CORRECTIONAL FACILITIES	<i>Not included</i>	-	-	24,339	24,339	<i>Not included</i>	-	-	-	17	<i>Not included</i>	-	-	0.0%	-	-	-		
CENTRAL LIBRARY GRANT	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-		
LOCAL LIBRARY SERVICE AID	225,398	225,398	-	225,511	225,511	225,511	225,511	-	219,676	-	164,700	164,700	-	-27.0%	(60,811)	(60,811)	-		
OUTREACH FUNDS -NOT ASSIGNED	16,000	16,000	-	18,928	4,895	11,200	11,200	-	21,623	9,035	2,100	2,100	-	-81.3%	(9,100)	(9,100)	-		
CONT.ED/RCLS PROGRAMS	21,500	21,500	-	62,525	43,748	22,100	22,100	-	44,587	15,177	10,900	10,900	-	-50.7%	(11,200)	(11,200)	-		
GRANT IN AID	-	-	-	180,994	180,994	-	-	-	-	-	-	-	-	0.0%	-	-	-		
<b>TOTAL GRANTS</b>	<b>262,898</b>	<b>262,898</b>	<b>-</b>	<b>535,473</b>	<b>484,871</b>	<b>258,811</b>	<b>258,811</b>	<b>-</b>	<b>302,619</b>	<b>26,369</b>	<b>177,700</b>	<b>177,700</b>	<b>-</b>	<b>-31.3%</b>	<b>(81,111)</b>	<b>(81,111)</b>	<b>-</b>		
RETIREMENT	245,000	245,000	-	245,000	232,142	235,500	235,500	-	235,500	-	236,200	236,200	-	0.3%	700	700	-		
SOCIAL SECURITY/MEDICARE	122,600	122,600	-	126,500	126,491	119,600	119,600	-	119,600	58,257	111,500	111,500	-	-6.8%	(8,100)	(8,100)	-		
WORKERS' COMPENSATION	30,400	30,400	-	28,750	21,857	26,400	26,400	-	26,400	1,619	18,300	18,300	-	-30.7%	(8,100)	(8,100)	-		
UNEMPLOYMENT INSURANCE	2,500	2,500	-	2,500	-	2,500	2,500	-	2,500	-	11,000	11,000	-	340.0%	8,500	8,500	-		
DISABILITY INSURANCE	150	150	-	1,550	1,485	150	150	-	150	-	1,600	1,600	-	966.7%	1,450	1,450	-		
HOSPITALIZATION - Active Employees	471,800	471,800	-	463,600	404,004	464,600	464,600	-	464,600	193,504	388,300	388,300	-	-16.4%	(76,300)	(76,300)	-		
HOSPITALIZATION - Retirees	94,700	94,700	-	99,100	99,089	90,900	90,900	-	90,900	36,500	82,200	82,200	-	-9.6%	(8,700)	(8,700)	-		
DENTAL INSURANCE	12,600	12,600	-	12,600	10,078	12,300	12,300	-	12,300	5,309	10,500	10,500	-	-14.6%	(1,800)	(1,800)	-		
FLEX SPENDING EMPR. CONTRIBUTION	10,600	10,600	-	10,600	10,280	10,900	10,900	-	10,900	4,617	10,000	10,000	-	-8.3%	(900)	(900)	-		
BENEFITS ON AUTOMATION WAGES	-	(270,500)	270,500	-	-	-	(274,700)	274,700	-	-	-	(278,500)	278,500	1.4%	-	(3,800)	3,800		
<b>TOTAL EMPLOYEE BENEFITS</b>	<b>990,350</b>	<b>719,850</b>	<b>270,500</b>	<b>990,200</b>	<b>905,426</b>	<b>962,850</b>	<b>688,150</b>	<b>274,700</b>	<b>962,850</b>	<b>299,806</b>	<b>869,600</b>	<b>591,100</b>	<b>278,500</b>	<b>-9.7%</b>	<b>(93,250)</b>	<b>(97,050)</b>	<b>3,800</b>		
<b>SUB TOTAL</b>	<b>4,635,215</b>	<b>3,118,565</b>	<b>1,516,650</b>	<b>5,228,146</b>	<b>4,932,680</b>	<b>4,704,064</b>	<b>3,155,014</b>	<b>1,549,050</b>	<b>4,747,255</b>	<b>1,808,248</b>	<b>4,050,400</b>	<b>2,455,900</b>	<b>1,594,500</b>	<b>-13.9%</b>	<b>(653,664)</b>	<b>(699,114)</b>	<b>45,450</b>		
TRANSFER TO DELIVERY CAPITAL ACCT	15,000	15,000	-	215,605	215,603	15,000	15,000	-	15,000	-	15,000	15,000	-	0.0%	-	-	-		
TRANSFER TO PC REPLACEMENT FUND	103,680	-	103,680	105,480	105,431	103,860	-	103,860	103,860	-	104,300	-	104,300	0.4%	440	-	440		
TRANSFER TO LAPTOP REPLACEMENT FUND	3,960	-	3,960	5,260	5,256	7,040	-	7,040	7,040	-	8,800	-	8,800	25.0%	1,760	-	1,760		
TRANSFER TO TABLET REPLACEMENT FUND	-	-	-	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-		
TRANSFER TO CAPITAL PROJECT FUND	131,700	-	131,700	532,610	532,610	131,700	-	131,700	131,700	-	135,900	-	135,900	3.2%	4,200	-	4,200		
<b>TOTAL RESERVE FUNDS</b>	<b>254,340</b>	<b>15,000</b>	<b>239,340</b>	<b>858,955</b>	<b>858,900</b>	<b>257,600</b>	<b>15,000</b>	<b>242,600</b>	<b>257,600</b>	<b>-</b>	<b>264,000</b>	<b>15,000</b>	<b>249,000</b>	<b>2.5%</b>	<b>6,400</b>	<b>-</b>	<b>6,400</b>		
<b>GRAND TOTAL</b>	<b>\$ 4,889,555</b>	<b>\$ 3,133,565</b>	<b>\$ 1,755,990</b>	<b>\$ 6,087,101</b>	<b>\$ 5,791,580</b>	<b>\$ 4,961,664</b>	<b>\$ 3,170,014</b>	<b>\$ 1,791,650</b>	<b>\$ 5,004,855</b>	<b>\$ 1,808,248</b>	<b>\$ 4,314,400</b>	<b>\$ 2,470,900</b>	<b>\$ 1,843,500</b>	<b>-13.0%</b>	<b>\$ (647,264)</b>	<b>\$ (699,114)</b>	<b>\$ 51,850</b>		

(898,561)

(606,247)

20,724

(629,265)



**RAMAPO CATSKILL LIBRARY SYSTEM**  
**2021 Service Fee (Covers 41% of Revenue Shortfall Due To State Aid)**  
**08/31/20 RCLS Board Approved**

LIBRARY NAME	MINIMUM FEE	2019 POPULATION Annual Report Q1.24	% OF TOTAL POPULATION	FEE BASED ON POPULATION	2019 TOTAL DEBT SERVICE Annual Report Q12.32	2019 TOTAL EXPENDITURE Annual Report Q12.33 less Debt	% OF TOTAL EXPENDITURE	FEE BASED ON EXPENDITURE	TOTAL 2021 FEE	SERVICE FEE AS A % OF TOTAL EXPENDITURE	LIBRARY NAME	TOTAL 2020 FEE	\$ CHANGE FROM 2020	% CHANGE FROM 2020
Albert Wisner Public Library	\$ 1,250	23,647	3.23%	\$ 1,023.93	\$ -	\$ 1,479,577	2.41%	\$ 763.71	\$ 3,037.63	0.21%	WAR	\$ 3,014.26	\$ 23.37	0.8%
Blauvelt Free Library	1,250	5,689	0.78%	246.34	-	829,633	1.35%	428.23	1,924.56	0.23%	BLV	1,922.25	2.31	0.1%
Chester Public Library	1,250	11,981	1.64%	518.78	-	675,174	1.10%	348.50	2,117.28	0.31%	CHS	2,056.28	61.01	3.0%
Cornwall Public Library	1,250	16,841	2.30%	729.22	-	1,160,308	1.89%	598.91	2,578.13	0.22%	COR	2,623.05	(44.92)	-1.7%
Cragmoor Free Library	1,250	449	0.06%	19.44	-	70,752	0.12%	36.52	1,305.96	1.85%	CRG	1,305.10	0.86	0.1%
Daniel Pierce Library	1,250	6,402	0.87%	277.21	-	492,743	0.80%	254.34	1,781.55	0.36%	GRH	1,769.05	12.49	0.7%
Ellenville Public Library and Museum	1,250	12,869	1.76%	557.23	-	914,127	1.49%	471.84	2,279.08	0.25%	EPL	2,298.74	(19.66)	-0.9%
Ethelbert B. Crawford Public Library	1,250	18,358	2.51%	794.91	357,263	835,719	1.36%	431.37	2,476.28	0.30%	MTC	2,616.94	(140.66)	-5.4%
Fallsburg Library	1,250	10,674	1.46%	462.19	-	340,572	0.55%	175.79	1,887.98	0.55%	FBR	1,891.48	(3.50)	-0.2%
Finkelstein Memorial Library	1,250	113,031	15.43%	4,894.30	-	7,647,416	12.44%	3,947.33	10,091.63	0.13%	FML	9,684.62	407.01	4.2%
Florida Public Library	1,250	4,991	0.68%	216.11	-	434,970	0.71%	224.52	1,690.63	0.39%	FPL	1,679.27	11.36	0.7%
Gardiner Library	1,250	5,713	0.78%	247.38	64,277	325,211	0.53%	167.86	1,665.24	0.51%	GAR	1,661.11	4.12	0.2%
Goshen Public Library And Historical Society	1,250	18,063	2.47%	782.14	725,044	1,562,384	2.54%	806.45	2,838.59	0.18%	GOS	2,691.00	147.58	5.5%
Greenwood Lake Public Library	1,250	6,189	0.84%	267.99	-	739,641	1.20%	381.78	1,899.76	0.26%	GRL	1,872.12	27.64	1.5%
Haverstraw Kings Daughters Public Library	1,250	32,540	4.44%	1,409.00	637,118	5,157,805	8.39%	2,662.28	5,321.28	0.10%	HAV	5,527.92	(206.64)	-3.7%
Highland Falls Library	1,250	3,900	0.53%	168.87	-	262,165	0.43%	135.32	1,554.19	0.59%	HFL	1,553.89	0.31	0.0%
Josephine-Louise Public Library	1,250	6,978	0.95%	302.15	-	568,322	0.92%	293.35	1,845.50	0.32%	WAL	1,848.77	(3.27)	-0.2%
Liberty Public Library	1,250	10,650	1.45%	461.15	17,209	307,216	0.50%	158.57	1,869.72	0.61%	LIB	1,847.40	22.33	1.2%
Livingston Manor Free Library	1,250	3,483	0.48%	150.82	-	166,359	0.27%	85.87	1,486.68	0.89%	LIV	1,490.46	(3.77)	-0.3%
Mamakating Library District	1,250	9,915	1.35%	429.32	26,200	276,601	0.45%	142.77	1,822.10	0.66%	MAM	1,848.04	(25.94)	-1.4%
Moffat Library Of Washingtonville	1,250	24,399	3.33%	1,056.49	769,750	1,128,510	1.84%	582.50	2,888.99	0.26%	WAS	3,104.62	(215.63)	-6.9%
Monroe Free Library	1,250	19,737	2.69%	854.62	90,523	1,287,219	2.09%	664.42	2,769.04	0.22%	MFL	2,787.11	(18.07)	-0.6%
Montgomery Free Library	1,250	3,814	0.52%	165.15	-	79,991	0.13%	41.29	1,456.44	1.82%	MNG	1,455.08	1.35	0.1%
Nanuet Public Library	1,250	13,468	1.84%	583.17	-	2,519,742	4.10%	1,300.60	3,133.77	0.12%	NAN	3,115.13	18.65	0.6%
New City Free Library	1,250	46,030	6.28%	1,993.12	-	4,425,140	7.20%	2,284.10	5,527.23	0.12%	NWC	5,580.07	(52.84)	-0.9%
Newburgh Free Library	1,250	65,923	9.00%	2,854.50	-	5,287,191	8.60%	2,729.06	6,833.56	0.13%	NFL	6,593.89	239.68	3.6%
Nyack Library	1,250	14,699	2.01%	636.47	850,984	2,577,595	4.19%	1,330.46	3,216.94	0.12%	NYK	3,498.76	(281.82)	-8.1%
Orangeburg Library	1,250	4,568	0.62%	197.80	-	641,712	1.04%	331.23	1,779.03	0.28%	ORG	1,800.38	(21.35)	-1.2%
Palisades Free Library	1,250	827	0.11%	35.81	-	462,036	0.75%	238.49	1,524.30	0.33%	PAL	1,535.15	(10.85)	-0.7%
Pearl River Public Library	1,250	15,564	2.12%	673.93	-	2,759,573	4.49%	1,424.40	3,348.33	0.12%	PRL	3,280.76	67.56	2.1%
Piermont Library District	1,250	2,510	0.34%	108.68	-	315,700	0.51%	162.95	1,521.64	0.48%	PMT	1,531.75	(10.11)	-0.7%
Pine Bush Area Public Library District	1,250	17,023	2.32%	737.10	12,974	279,640	0.45%	144.34	2,131.45	0.76%	PBL	2,133.75	(2.31)	-0.1%
Port Jervis Free Library	1,250	17,498	2.39%	757.67	-	1,277,475	2.08%	659.39	2,667.06	0.21%	PTJ	2,802.01	(134.95)	-4.8%
Roscoe Free Library	1,250	2,086	0.28%	90.32	-	85,722	0.14%	44.25	1,384.57	1.62%	ROS	1,395.08	(10.51)	-0.8%
Rose Memorial Library Association	1,250	15,059	2.06%	652.06	-	569,877	0.93%	294.15	2,196.21	0.39%	STP	2,195.23	0.98	0.0%
Sloatsburg Public Library	1,250	3,039	0.41%	131.59	-	454,371	0.74%	234.53	1,616.12	0.36%	SLO	1,594.66	21.46	1.3%
Suffern Free Library	1,250	28,617	3.91%	1,239.13	417,619	2,562,670	4.17%	1,322.76	3,811.89	0.15%	SUF	3,993.97	(182.07)	-4.6%
Sunshine Hall Free Library	1,250	2,530	0.35%	109.55	-	84,540	0.14%	43.64	1,403.19	1.66%	ELD	1,404.46	(1.27)	-0.1%
Tappan Library	1,250	6,613	0.90%	286.35	131,804	704,090	1.15%	363.43	1,899.77	0.27%	TAP	1,954.59	(54.82)	-2.8%
Thrall Public Library District of Middletown	1,250	54,179	7.39%	2,345.98	-	3,759,472	6.12%	1,940.51	5,536.49	0.15%	MID	5,295.78	240.70	4.5%
Tomkins Cove Public Library	1,250	1,376	0.19%	59.58	-	208,362	0.34%	107.55	1,417.13	0.68%	TCL	1,456.92	(39.79)	-2.7%
Tuxedo Park Library	1,250	3,624	0.49%	156.92	-	599,031	0.97%	309.20	1,716.12	0.29%	TUX	1,699.89	16.23	1.0%
Valley Cottage Free Library	1,250	9,107	1.24%	394.34	35,365	2,213,596	3.60%	1,142.58	2,786.92	0.13%	VCL	2,787.82	(0.90)	0.0%
Walkkill Public Library	1,250	6,491	0.89%	281.06	-	340,301	0.55%	175.65	1,706.72	0.50%	WAK	1,709.94	(3.22)	-0.2%
West Nyack Free Library	1,250	9,597	1.31%	415.56	-	1,098,903	1.79%	567.22	2,232.77	0.20%	WNY	2,205.50	27.27	1.2%
Western Sullivan Public Library	1,250	10,576	1.44%	457.95	-	839,077	1.37%	433.10	2,141.05	0.26%	WSPL	2,086.05	55.00	2.6%
Woodbury Public Library	1,250	11,353	1.55%	491.59	-	654,649	1.07%	337.91	2,079.50	0.32%	CVL	2,081.87	(2.37)	-0.1%
<b>TOTALS</b>	<b>\$ 58,750</b>	<b>732,670</b>		<b>\$ 31,725</b>	<b>\$ 4,136,130</b>	<b>\$ 61,462,880</b>		<b>\$ 31,725</b>	<b>\$ 122,200.00</b>	<b>0.20%</b>		<b>\$ 122,282.00</b>	<b>\$ (82.00)</b>	<b>-0.1%</b>

**NOTE:** The RCLS Board of Trustees approved a modification to the calculation of the Service Fee. Debt service, as reported on the Annual Report, is now backed out of the 2019 Total Expenditures. Not all libraries report debt service on the Annual Report.